

# BUILDING PROGRAM FRAMEWORKS AND LOGIC MODELS

DATA COORDINATOR'S CONFERENCE 2014

# Training Objectives

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- Program framework
- Program registry
- Program logic model
- *Build a program framework*

# 83<sup>rd</sup> Texas Legislative Session 2013, Senate Bill No 1



## RIDER 33

- Following current research and best practices, provide technical assistance on the design, implementation, and evaluation of programs operated by juvenile probation departments
- Assist in developing logic models for all programs and recommended performance measures by program type

# PROGRAM FRAMEWORKS

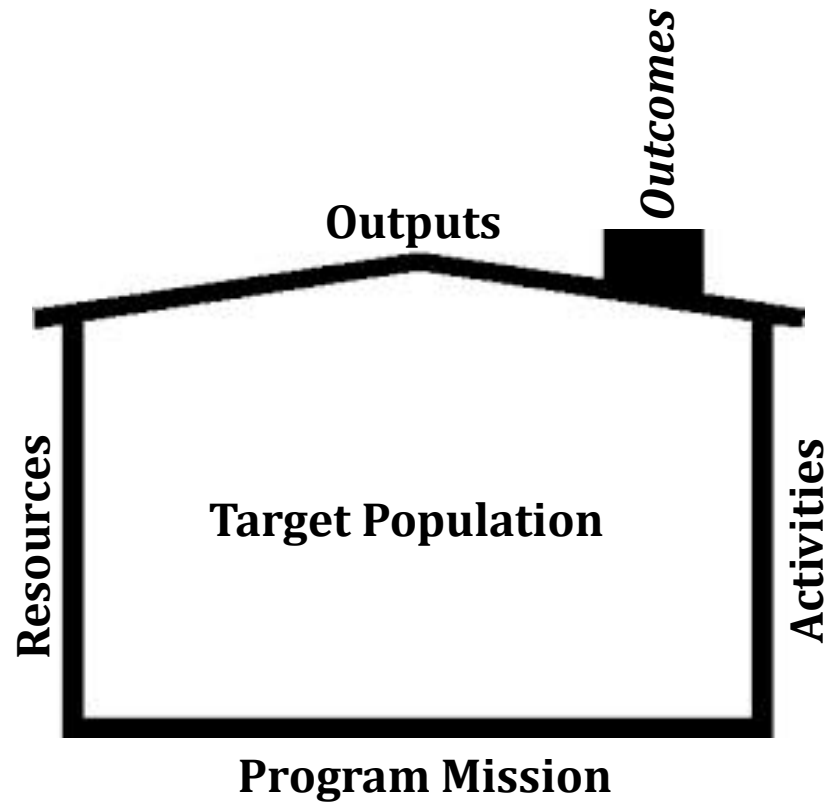


# What is a Program Framework

*A structural plan intended to serve as a guide for the development, implementation, and evaluation of a community-based program*



# Program Framework



# Building a Program Framework

- Identify a *specific* problem or need
- Define an *achievable* program mission (goal)
- Program type:
  - ▣ Activity/Skills
  - ▣ Treatment
  - ▣ Surveillance
- Identify the target population

# Building a Program Framework

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- Define expected outputs and outcomes
- Identify who will provide the services and the required resources
- Establish the activities and interventions needed for program success

# County Program Framework

Program Name:

Problem:

Mission/Goal: (including purpose)

Target Population:

Resources Needed:

Activities:

Outputs: (measure of program activities/services)

Outcome(s):

# Program Name: Girls Club



# Girls Club: Framework



## □ Problem:

- Increase in female referrals for low-level offenses
  - Primarily first time truancy and runaway offenses

## □ Mission:

- To prevent low-level female offenders from further penetrating the juvenile justice system by providing mentoring, family counseling, and interactive coursework



# Girls Club: Framework



## □ Resources:

- ▣ Staff trained to provide healthy choices curriculum and parent training
- ▣ Licensed counselor
- ▣ Mentors
- ▣ Program materials
- ▣ Location for program



## □ Activities:

- ▣ Conduct weekly classes on “healthy choices” promoting positive behavior, self-confidence, and issues specific to girls
- ▣ Conduct family counseling sessions with parents of participants
- ▣ Pair participants with mentor

# Girls Club: Framework



## □ Outputs:

- Participants will attend weekly skill building courses for 3 months
- All families will attend 3 to 5 family counseling sessions
- 85% of participants will be paired with a mentor for at least 3 months
- 90% of participants will complete the program

## □ Outcome:

- 20% or fewer participants will be re-referred to juvenile probation department within one year



# Program Framework

Program Name: **Girls Club**

## **Problem:**

A 20% increase in female referrals shows a need for programming designed for female offenders that will reduce the likelihood of continued JPD involvement.

## **Mission/Goal: (including purpose)**

Prevent low-level female offenders from further penetrating the juvenile justice system by providing mentoring, family counseling and interactive coursework.

## **Target Population:**

Low-level female offenders referred to the department for truancy and running away that show a needs for education or family services.

## **Resources Needed:**

Life-skills instructor  
Licensed family counselor  
Mentors  
Program coordinator  
Program materials for life-skills course  
Meeting location

# **Program Framework Cont'd.**

Program Name: **Girls Club**

## **Activities:**

- Girls will be paired with a mentor.
- Families will be enrolled in family counseling to explore the family dynamic, boundaries and respect and attend 5 sessions.
- Juvenile probation officers will teach weekly courses promoting self-confidence and teaching how to make appropriate choices.

## **Outputs: (measure of program activities/services)**

- 85% of program participants will be paired with a mentor for at least 3 months.
- Program participants will attend at least 3 counseling sessions with their parent/guardian
- Participants will attend weekly skill building courses for 3 months.

## **Outcome(s):**

20% or fewer participants will be re-referred to the juvenile probation department within one year of program participation.

# PROGRAM REGISTRY





# Community Based Programs and Services

Welcome

TJJD

[Search Results](#) [Program](#) [Service](#) [Reports](#) [Help](#)

General

Description & Goals

Duration/Funding

Eligibility

Components

Advance through the Registry by clicking on the section tabs at the top of the screen (form). The form does not automatically advance when you have completed a section. Although it is highly recommended that you **save your work every 10-15 minutes** to avoid any data loss, you do not need to save prior to advancing and/or changing between section tabs.

\*County Program Offered: ?

TJJD

\*Program Name:

\*Program Name Code: ?

\*Program Type: ?

\*Category: ?

\*Location: ?

Program Provider Type: ?

If 'Other' for Provider, explain: (max 100 chars)

Provider Name:

Curriculum:

\*Start Date: (mm/dd/yyyy) ?

End Date: (mm/dd/yyyy) ?

Program Operation: ?

Program Contact Information ?

Choose from existing contacts

or [Add New Contact](#)

Program Related Information: (max 500 chars) 500 chars remaining. ?

Created By: On: Last changed by: On:

Save

Register



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Description: (max 4000 chars) ?



Goals: (max 1000 chars) ?



Trauma-Informed Practices: ?

☐ This program utilizes trauma-specific interventions in its curriculum or practices.

Programs Offered in Conjunction With: ?



-select-



Created By: On: Last changed by: On:

Save

Register



# Community Based Programs and Services

Welcome

TJPD

[Search Results](#) [Program](#) [Service](#) [Reports](#) [Help](#) ▶

General

Description & Goals

Duration/Funding

Eligibility

Components

**i** Advance through the Registry by clicking on the section tabs at the top of the screen (form). The form does not automatically advance when you have completed a section. Although it is highly recommended that you save your work every 10-15 minutes to avoid any data loss, you do not need to save prior to advancing and/or changing between section tabs.

Number of phases:

Expected length of stay in days:

Total hours of programming:

Average number served (per year):

Number of Sessions:

## Funding Sources (Check those that apply)

- |   |   |
|---|---|
| <input type="checkbox"/> Border Grant (B)               | <input type="checkbox"/> Commitment Reduction Grant (C)       |
| <input type="checkbox"/> Federal                        | <input type="checkbox"/> Prevention and Intervention (S/T)    |
| <input type="checkbox"/> Insurance                      | <input type="checkbox"/> IV-E Funding                         |
| <input type="checkbox"/> JJAEP Discretionary Grant (W)  | <input type="checkbox"/> Local Funds                          |
| <input type="checkbox"/> Mental Health (N)              | <input type="checkbox"/> No Cost to Department                |
| <input type="checkbox"/> State Funds (Non-TJJD)         | <input type="checkbox"/> Other                                |
| <input type="checkbox"/> Other Grant                    | <input type="checkbox"/> Other TJJD                           |
| <input type="checkbox"/> Parent Pay                     | <input type="checkbox"/> Special Needs Diversionary Grant (M) |
| <input type="checkbox"/> State Financial Assistance (A) |   |

☒ TJJD Funds

☐ Non-TJJD Funds

Created By: On: Last changed by: On:

Save

Register



# Community Based Programs and Services

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TJJD

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General

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## Program Serves: *(Check those that apply)*

- ☐ Juvenile Offender ☐ Parent/Guardian of Offender  
☐ At Risk Youth ☐ Other

If 'Other', explain: *(max 100 chars)*



■ Created By: ■ On: ■ Last changed by: ■ On:

Save

Register



# Community Based Programs and Services

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TJJD

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**i** Advance through the Registry by clicking on the section tabs at the top of the screen (form). The form does not automatically advance when you have completed a section. Although it is highly recommended that you **save your work every 10-15 minutes** to avoid any data loss, you do not need to save prior to advancing and/or changing between section tabs.

## Program Components: *(Check those that apply)*

- |   |  |   |
|---|--|---|
| <input type="checkbox"/> Substance abuse treatment      | <input type="checkbox"/> Substance abuse education     | <input type="checkbox"/> Mentoring                        |
| <input type="checkbox"/> Cognitive behavioral therapy   | <input type="checkbox"/> Tutoring                      | <input type="checkbox"/> Educational Services             |
| <input type="checkbox"/> Employment/Vocational Training | <input type="checkbox"/> Parent Training (for parents) | <input type="checkbox"/> Parenting Classes (for juvenile) |
| <input type="checkbox"/> Family counseling/services     | <input type="checkbox"/> Counseling                    | <input type="checkbox"/> Communication                    |
| <input type="checkbox"/> Decision making                | <input type="checkbox"/> Life skills                   | <input type="checkbox"/> Electronic monitoring            |
| <input type="checkbox"/> Home detention                 | <input type="checkbox"/> Anger management              | <input type="checkbox"/> Recreation                       |
| <input type="checkbox"/> Experiential                   | <input type="checkbox"/> None                          | <input type="checkbox"/> Multisystemic Therapy            |
| <input type="checkbox"/> Referral To Community Services | <input type="checkbox"/> Other                         |   |

If you selected other , please explain:

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Save

Register

# PROGRAM LOGIC MODELS



# What is a Logic Model

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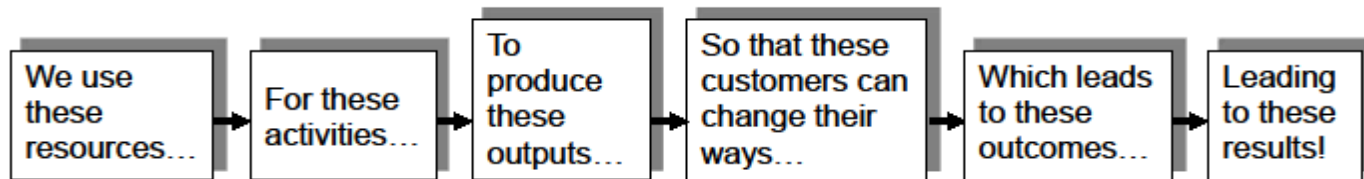
By building a program framework

you have created a logic model!



# What is a Logic Model

A logic model is a diagram and text that describes/illustrates the logical (causal) relationships among program elements and the problem to be solved, thus defining measurements of success.



# What is a Logic Model

- Logic models are used to plan, implement, and evaluate programs
- Graphical depiction of program relationships to stated goal:
  - ▣ Resources
  - ▣ Activities
  - ▣ Outputs
  - ▣ Outcomes

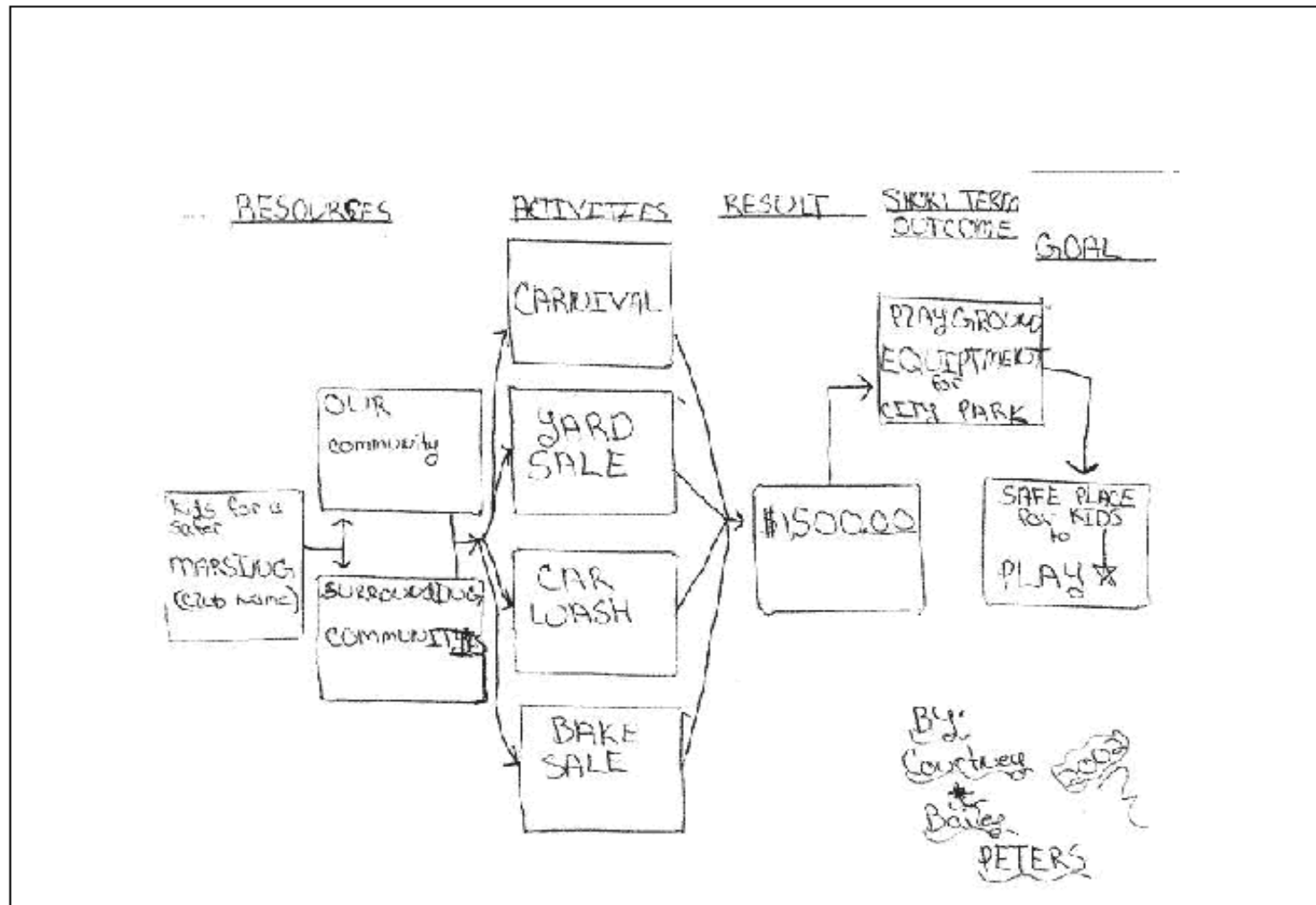
# Why Use a Logic Model

- Helps identify needed resources and critical partnerships:
  - ▣ Helps to build budget
  - ▣ Tool in fund raising and grant requests
- Supports the planning and management of activities
- Facilitates program review and evaluation

# Why Use a Logic Model

- Identify “What needs to be done” and how it will be accomplished
- Provides a “road map” for all to follow
- Allows clear communication of purpose of program, program components or activities, and expected outcomes:
  - Outlines cause and effect relationships

# Logic Model: Safe Play



# Logic Model

**Problem Statement:**

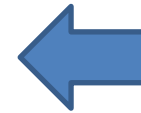
**Goal:**

**Outcomes:**

**Resources:**

**Activities:**

**Outputs:**



# Girls Club: Logic Model

**Problem Statement:** The department has experienced an increase in the number of females referred for low-level offenses; primarily truancy and runaway

**Mission/goal:** To prevent low-level female offenders from further penetrating the juvenile justice system by providing mentoring, family counseling, training, and interactive coursework

## Outcome (s):

- At least 80% of participants will **not** be referred to JPD within one year

## Resources:

- Staff trained to provide healthy choices, curriculum, and parent training
- Licensed counselor
- Mentors
- Program materials
- Location for program meetings

## Activities:

- Conduct weekly healthy choices classes
- Conduct family counseling sessions with participants and parents
- Pair participants with mentors

## Outputs:

- Participants will attend weekly classes for 3 months
- All families will attend 3 to 5 family counseling sessions
- 85% of participants will be mentored for at least 3 months
- 90% of participants will complete the program

# Contact Information and Resources

- Nadine Butler
  - ▣ 512-490-7767
  - ▣ [nadine.butler@tjtd.texas.gov](mailto:nadine.butler@tjtd.texas.gov)
  
- Resources:
  - ▣ Office of Juvenile Justice and Delinquency Prevention  
<http://www.ojjdp.gov/>
  - ▣ PD&E University of Wisconsin  
<http://www.uwex.edu/ces/pdande/evaluation/evallogicmodel.html>
  - ▣ W.K. Kellogg Foundation  
<http://www.smartgivers.org/uploads/logicmodelguidepdf.pdf>
  - ▣ The Pell Institute <http://www.pellinstitute.org/>
  - ▣ Dr. Mark W. Lipsey
  - ▣ Dr. James “Buddy” Howell